





IMPLEMENTING DOD/OSD IA T&E POLICY FOR MULTI-SERVICE INFORMATION SYSTEMS

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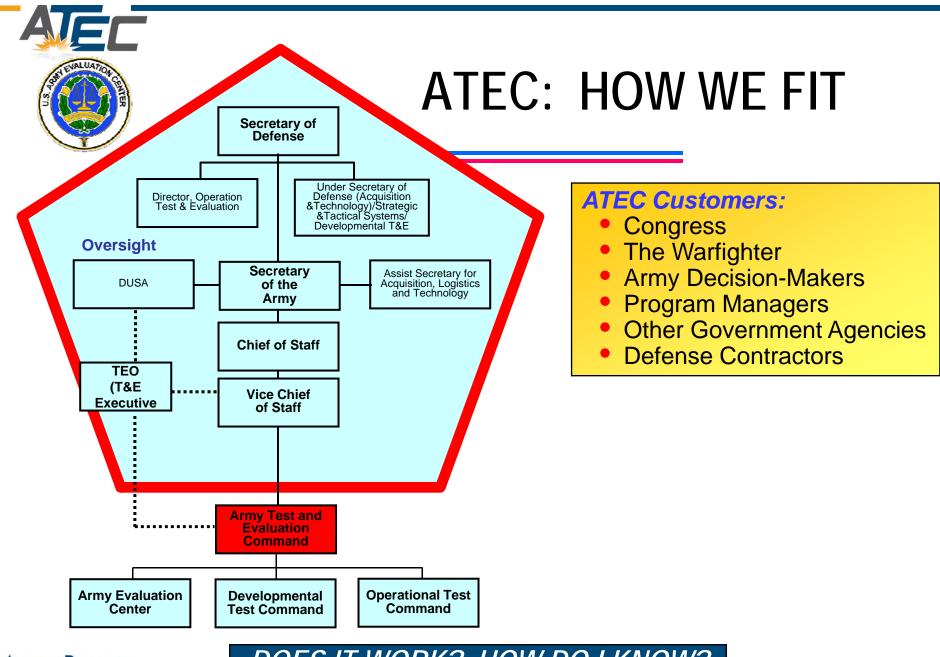
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AGENDA

- ATEC: HOW WE FIT
- Information Warfare and Impact to DoD Information Systems
- OSD Information Assurance Policies
- ATEC's T&E Methodology
- Lessons Learned
- Contact
- SUMMARY





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DOES IT WORK?, HOW DO I KNOW?

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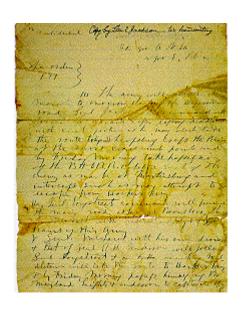


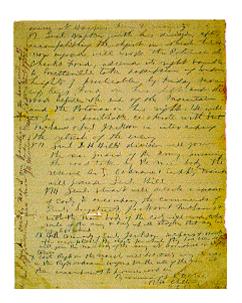
INFORMATION WARFARE

Information Warfare is a form of conflict in which the objective is to capture, degrade, or destroy the enemy's means of gathering, analyzing, and distributing data, particularly data regarding the enemy's armed forces.



Information Warfare Example: THE LOST ORDER

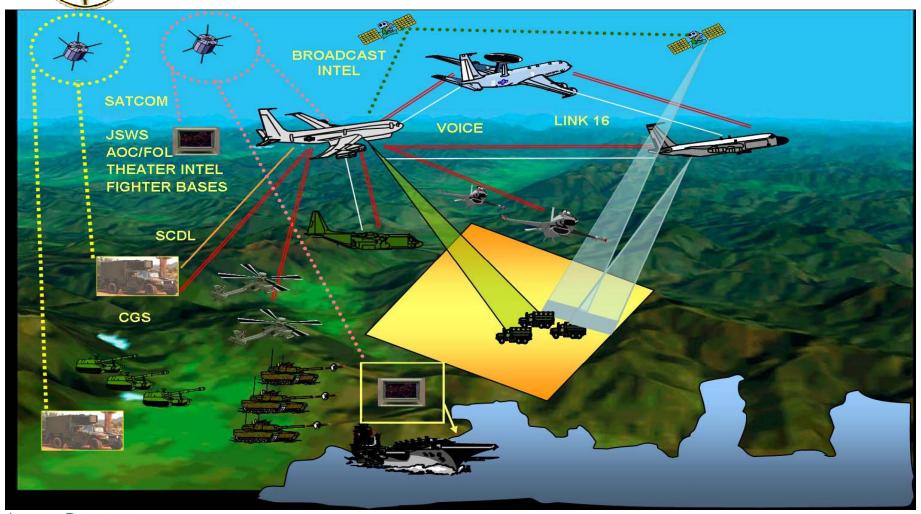




INFORMATION WARFARE CHANGED THE COURSE OF THE CIVIL WAR AND ULTIMATELY LED TO THE DOWNFALL OF THE CONFEDERACY.



NETWORK-CENTRIC WARFARE



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INFORMATION ASSURANCE

Information Assurance (IA) consists of "measures that protect and defend information and information systems by ensuring their <u>availability, integrity, authentication, confidentiality, and non-repudiation</u>. This includes providing for the restoration of information systems by incorporating protection, detection, and reaction capabilities." (*Department of Defense Directive 8500.1*)

- DoDD 8500.1 Information Assurance
- DoDI 8500.2 Information Assurance implementation
- DoDI 8510.01 Certification & Accreditation (DIACAP)



IA IN OPERATIONAL MODE

- IA posture of combined system in a fully operational mode can be very different then a stand-alone system.
- In an operational environment, Soldiers/the system can demonstrate ability to defend the network under attack.







OSD's IA POLICY OVERVIEW

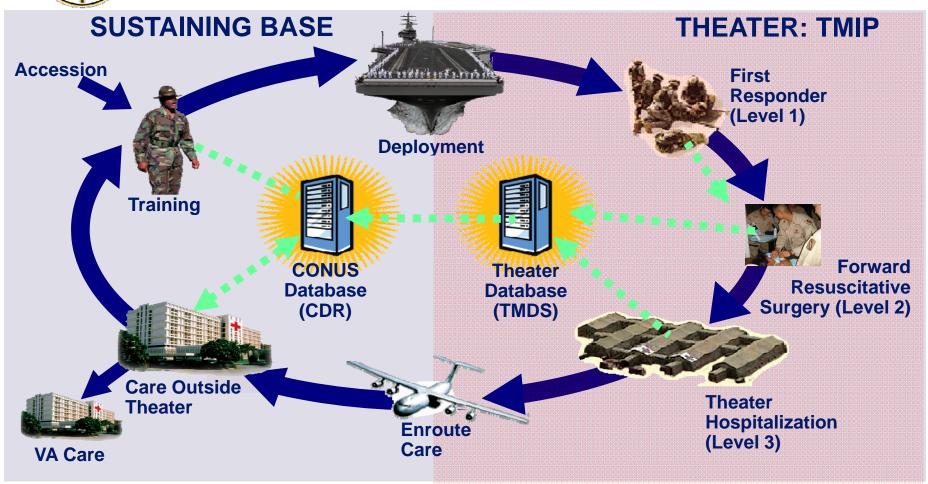
- Policy Steps:
 - Step 1: Determine Applicability
 - Step 2: Initial IA Review
 - Step 3: OT&E IA Risk Assessment
 - Step 4: Operational Vulnerability Evaluation
 - Step 5: Protection, Detection, Reaction, and Restoration Operational Evaluation (PDRR)
 - Step 6: COOP Evaluation

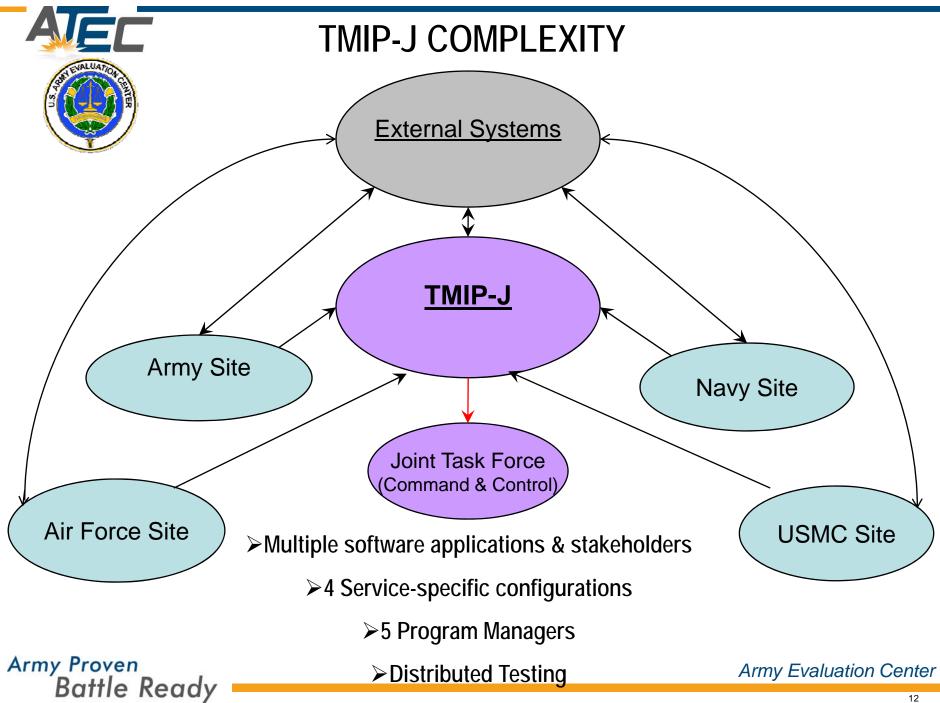
TMIP-J SYSTEM OVERVIEW

- Theater Medical Information Program Joint /w DOT&E over site.
- Multi-Service system-of-systems that automates healthcare documentation, medical command and control reporting, and medical logistics in a combat theater environment.
- Resides on service-specific systems.
- ATEC is the lead Operational Test Agency.



TMIP-J'S ROLE IN THE CONTINUUM OF MEDICAL CARE







TMIP-J's IA TEST IMPLEMENTATION CHALLENGES

- Rigid Timetable
- Distributed Testing
- Diverse viewpoints
- No unity of effort
- 5 Program Managers & multiple stakeholders
- Service-specific medical software & hardware
- Software release agreements

SOLUTION: ATEC'S LETTER OF INSTRUCTION



LETTER OF INSTRUCTION

- Establishes IA testing procedures to be used during VA & PDRR.
- Establishes responsibilities and defines Memorandum Of Agreement needed to accomplish the mission.
- Sets the Rules of Engagement for VA & PDRR teams.
- Agreement between all key stakeholders.
- Generated and coordinated by lead OTA.

THE KEY TO A SUCCESSFUL MULTI-SERVICE IA EVENT IS THE LETTER OF INSTRUCTION.



VA & PDRR TEAM SELECTION

- Experience & Expertise
- Certification (PDRR)
- Availability
- Logistics
- Cost
- Training
- Data Collectors
- Reporting

APPROPRIATE VA & PDRR SELECTION IS A KEY STEP TOWARDS SUCCESSFUL IA TESTING.



VULNERABILITY ASSESSMENT MISCONCEPTIONS

- Leverage DIACAP results.
- Service-specific IA VA.
- Vulnerability Assessment team is unnecessary & costly.

AN INDEPENDENT VA TEAM PROVIDES A CONSISTENT AND THOROUGH APPROACH TO FINDING SYSTEM VULNERABILITIES. IN THE LONG RUN, THE VA TEAM PAYS FOR ITSELF.



IA OT&E PLANNING

- Cooperation from the Services
- Service-specific inquiries
- DAA approval of PDRR testing
- Mitigations prior to PDRR



IA OT&E EXECUTION

- Exercise overall coordination for VA & PDRR teams during testing activities.
- Communicate IA test status to all stakeholders during and after testing.
- Act as the central POC for resolution of IA testing issues.
- Attend entry and exit briefings for key leaders at respective test sites.



VALIDATION OF FINDINGS

 Only a select, highly technical group (e.g. system admin.) can validate VA & PDRR findings

 Validation occurs after daily VA / PDRR updates and after mission out brief.



LESSONS LEARNED: PLANNING

- Ensure that IA is integrated into T&E strategy.
- Coordinate LOI for VA and PDRR testing as early as possible.
- Ensure VA & PDRR teams are prepared for mission.
- Maintain contact with alternate Information Assurance test teams.
- Work closely and coordinate with PM IA Managers and other IA stakeholders.

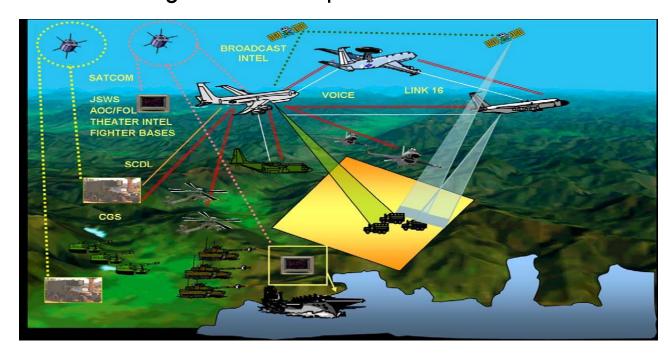


LESSONS LEARNED: TEST EXECUTION

- Create test cases to evaluate system's defensive posture; Protection ≠
 Detection
- Generate insider threat scenarios.

Conduct penetration testing as close as possible to wartime information

operations.





HARDEN SOFTWARE SYSTEMS

- Define Patch Management Responsibilities
- Periodically test IAVA
- Document & test COOP
- Test alternate site functionality
- Monitor Account Management Process



SUMMARY

- ATEC has demonstrated the capability to test and evaluate the IA posture of complex, Multi-Service information systems.
- The Letter Of Instruction is a tool for planning, coordinating and implementing successful Multi-Service IA test events.
- Effective information assurance is the best defense against information warfare.



CONTACT

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QUESTIONS?



ACRONYMS

- ACAT 1AM Acquisition Category 1 for Major Automated Information Systems
- ATEC Army Test and Evaluation Command
- COOP Continuity of Operations Plan
- DAA Designated Approving Authority
- DIACAP DOD Information Assurance Certification and Accreditation Process
- DoD Department of Defense
- IA Information Assurance
- IAVA Information Assurance Vulnerability Assessment
- LOI Letter of Instruction
- OSD Office of Secretary of Defense
- OTA Operational Test Agency
- OT&E Operational Test & Evaluation
- PDRR Protect Detect React Restore
- PM Program Manager
- T&E Test & Evaluation
- VA Vulnerability Assessment

